



A Vision for a Sustainable Future Carrier's Road Map to Net Zero

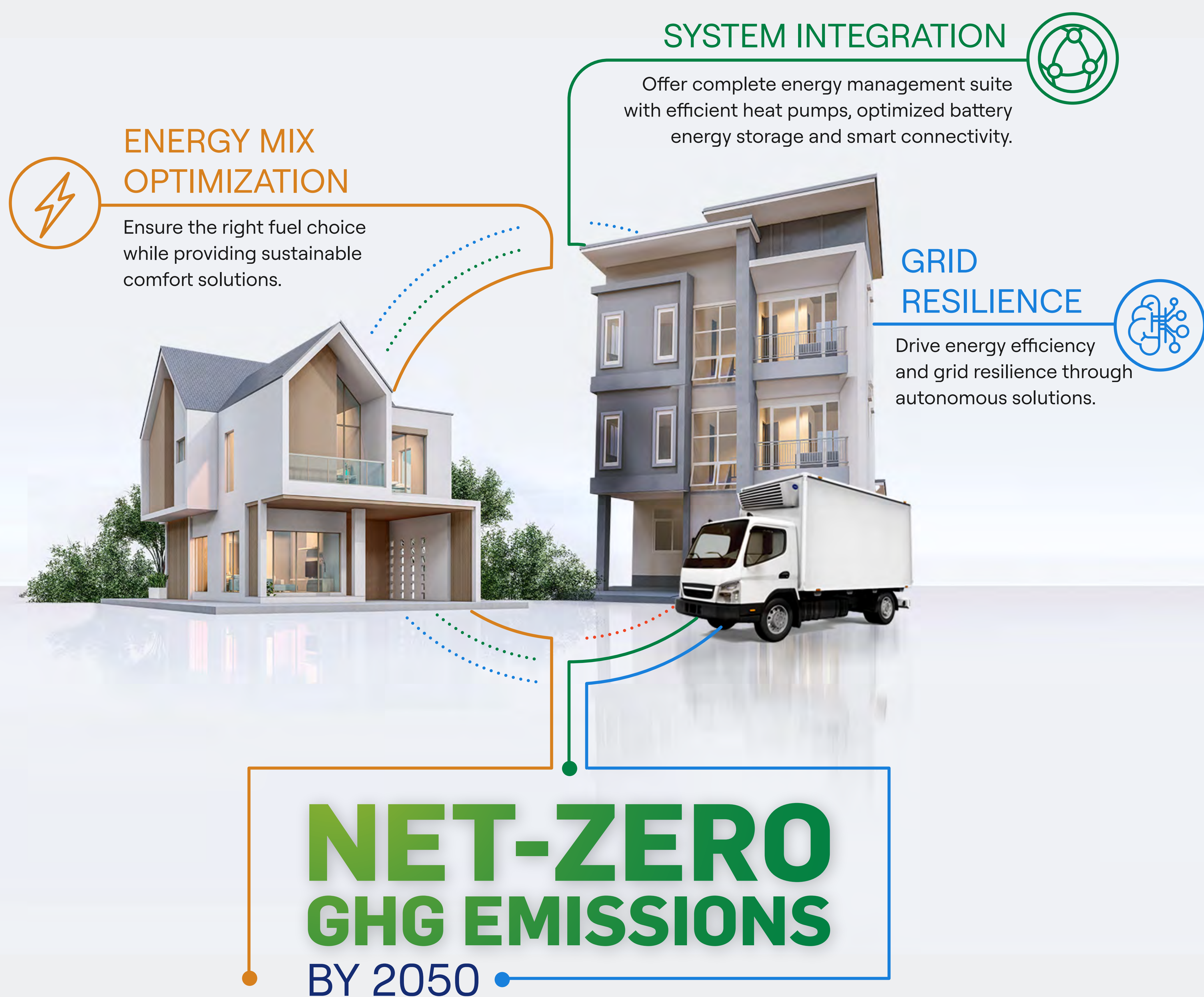


Growing Demand

We are at the forefront of sustainable HVAC, cold chain and energy management, developing innovative, integrated solutions across homes, buildings and refrigerated transport. In the journey to a net-zero more sustainable future, buildings aren't just part of the challenge—they're a cornerstone of the solution. At Carrier, our sustainable technologies transform homes, buildings and cold chains into intelligent energy ecosystems that seamlessly optimize our customer operations.

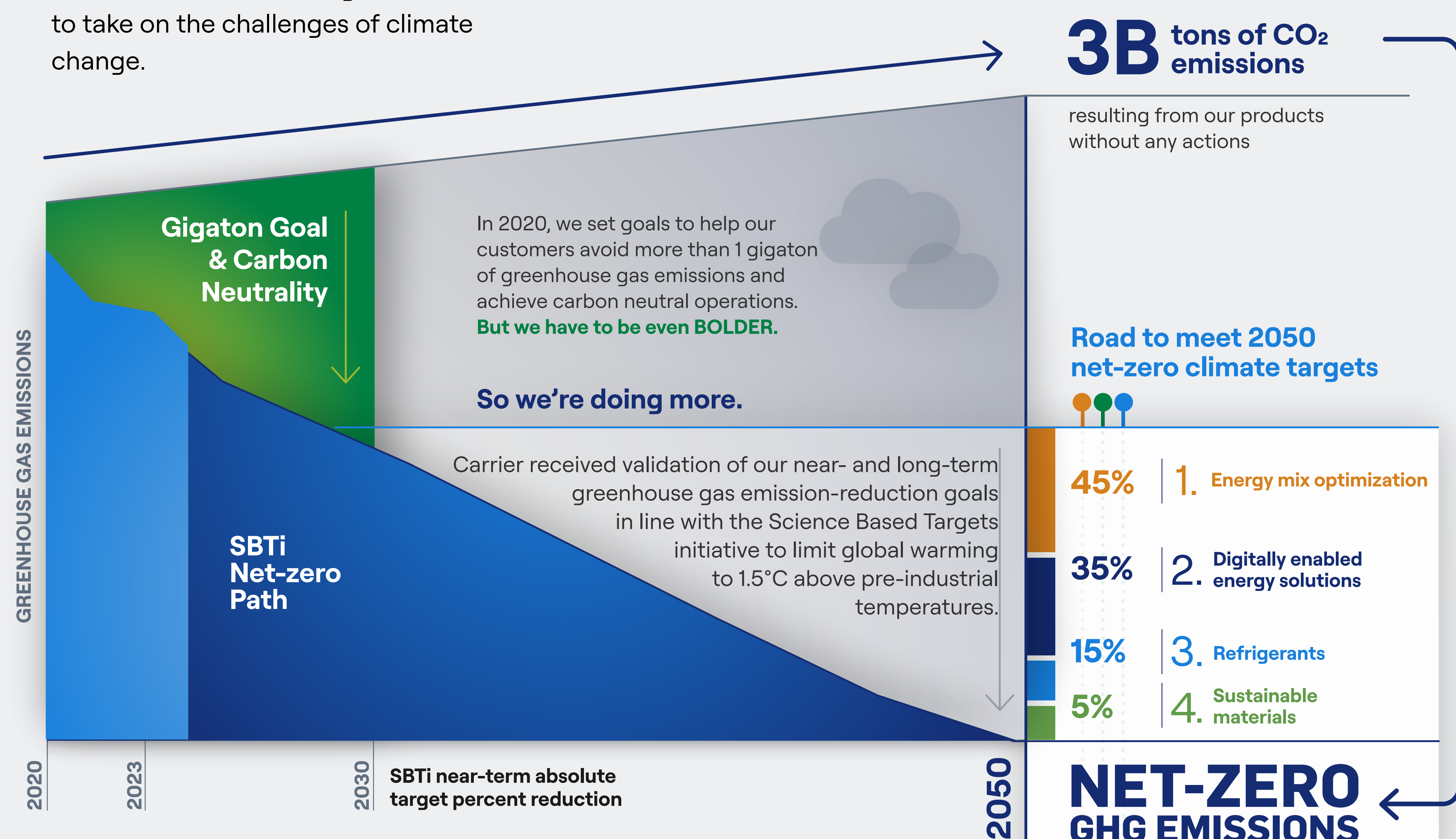
Driving sustainable energy transformation.

We're transforming to become the global leader in intelligent climate and energy solutions, and strategically transforming our portfolio through **energy mix optimization**, **system integration** and **grid resilience**.



Strategies for a Sustainable Path Forward

At Carrier, we are evolving our business to take on the challenges of climate change.



Carrier's Road Map to Net Zero

1 Energy mix optimization

Delivering a portfolio of efficient products that minimize customer energy use, unlock and accelerate growth.

45%

2 Digitally enabled energy solutions

Integrating a portfolio of efficient products and digital solutions across our product portfolio to build grid resiliency.

35%

3 Refrigerants

Using lower GWP refrigerants¹ to reduce the GHG footprint of our products while in use.

15%

¹ Lower GWP refrigerants refers to refrigerants with a reduced GWP relative to prior models and/or alternatives. GWP is a measure of how much heat a greenhouse gas traps in the atmosphere over a specific time period relative to carbon dioxide.

4 Sustainable materials

Designing products with materials that have lower embodied carbon.

5%

